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# MDS Definition

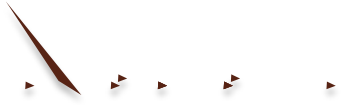
- It's a long term Planning Process (15 to 30 YEARS ) that establishes an organizations development priorities on what you will accomplish in the future
- Forces you to make choices on what you will do and what you will not do
- Broad outline on where resources will get allocated
- Its participatory and requires consensus building.

# Why MDS is important?

- Provides an opportunity for an entity to explore its comparative advantages
- Enables long term strategic development direction for a given entity.
- Allocate resources strategically

# MDS 'S RELEVANCE

- Attract and discipline its use
- Clarify the vision for the city's future
- Build necessary partnerships
- Anticipate future shocks
- Plan for growth





- This will be accomplished through a **broad-based stakeholders' participation and consensus building on negotiated priorities.**

# Specific Objectives

- **To study and analyze the municipal/ secondary cities situation in terms of urban development and be able to forecast as well as plan the future of urban development.**
- **To ensure increased stakeholders' engagement in municipal governance, planning and management.**
- **To propose a Municipal Development Strategy that will ensure sustainable development of the secondary cities/ municipalities.**
- **To provide a strategic municipal planning framework that will attract and promote public and private investment.**
- **To create a linkage between municipal development plans and incoming potential municipal funding/ resources (such as USMID among others)**



# KEY ISSUES ADDRESSED BY MDS PROJECT



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- **Increasing overall social responsibility amongst the urban dwellers following their participation in the strategic planning process.**
- **The need to strengthen the urban economy in the 14 MCs among others**





# MDS METHODOLOGY.....



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- Engagement of locally based Expert Groups in the implementation of the key milestones in the MDS Project ( SWOT & defining of key strategic areas)
- Active engagement of the Municipal Development Forums- MDFs platforms for convening public debates on the city's SWOT and key strategic areas.
- Close Usage and Engagement of the local Media mainly through the convening of radio talk shows during the strategic planning process and also to popularize the entire process.
- Holding of specific stakeholders Consultative meetings on the key aspects of the Strategy Development Process.
- Among others

# EXPECTED OUTPUTS

- **Developed Training Manuals on MDS.**
- **MDS Project M&E indicators hand book.**
- **Minutes of MDFs Stakeholder's engagement.**
- **Local Expert Groups work reports**
- **Thematic Working Groups reports.**
- **Minutes, audios, recordings & Reports of held sensitization programmes.**
- **Minutes of the MDS Project National Steering Committee and the Technical Committee.**
- **Capacity Building and training MDS reports both at national and local levels.**
- **Developed City Visions & SWOT reports for each of the 14 secondary cities.**
- **Specific Stakeholders' consultative reports on the development of MDS for each of the 14 secondary cities.**
- **Final developed Municipal Development Strategies (MDS) for each of the 14 secondary cities.**

# OUTPUTS CONT.....

- **MDS launch reports for each of the 14 secondary cities.**
- **MDS dissemination reports for each of the 14 secondary cities.**
- **Developed and compiled project M& E performance measurement Indicators.**
- **End term MDS project evaluation reports for each of the 14 secondary cities.**
- **MDS Project Capitalization document.**
- **A set of priority projects to be funded under the World Bank- USMID Programme for each of the 14 secondary cities and sources of income for the 14 MCs.**



# MDS ACHIEVEMENTS- AUGUST, 2015

- MDS started in October, 2014
- Launch of the MDS Project on 24<sup>TH</sup> February, 2015 in Tororo Municipality.
- Induction and Orientation of the MDS Project in the 14 Municipalities in months of April and May, 2015
- Development and approval of the MOU by the Solicitor General.
- Development of the TORs for the establishment of the LEGs in each of the 14 MCs ( though files have not been received from the MCs).

# CHALLENGES ENCOUNTERED

- Delayed procurement process to bring MUK on board. Affected project components included;
  1. Development of the MDS Project capacity building & training manuals.
  2. Development of the M& E Performance indicator toolkit.
  3. The actual training on MDS both at the National and local levels ( National, TOT & MCs planned trainings)
  4. Lost time is about three months from May to August, 2015 and this has caused a change in the Implementation Work Plan.
- Delayed and slowed response/ feedback from the MCs regarding the agreed upon deliverables a case in point is the FCA reports and the LEGs files from the 14 MCs.

# NEXT STEPS IN MDS PROJECT IMPLEMENTATION

- Finalize with the drafting of the MDS training manual and the M & E tool kit
- Train TOTs
- Train other stakeholders in the 14 MCs
- Develop the SWOT analysis in the 14 MCs
- Strategy formulation and adoption by council

# FUTURE PROSPECTS FOR MDS PLANNING APPROACH

- The desired future following the successful implementation of the MDS Project are to;
- Integration and harmonization of the MDS planning approach into the already existing planning systems and approaches both at the national and local levels particularly the urban areas.
- Lobby for sufficient additional funding to continually support the City, municipalities and town councils prepare city development strategies to strategic guide on the development.

# In Conclusion

- The successful implementation of the MDS Programme calls for commitment from the key drivers of the project both at national and local level, effective stakeholders' engagement and consensus building on key strategic development priorities in the 14 MCs.
- The MDS preparation process ought not to be looked in isolation but its should be effectively integrated into the prevalent Municipal planning and development process in order to realize the shared city vision.

